



Al Gilbert is President and CEO of Felton Institute, the San Francisco Bay Area's largest outpatient mental health provider, serving more than 60,000 clients annually, across six counties; San Francisco, Alameda, San Mateo, Monterey, Contra Costa County, and Marin.



Dr. George Woods, M.D., is the Chair of the Felton Board of Directors. He has served as a Felton board member since January 2022. Before assuming the role of Board Chair, Dr. Woods served as the Co-Chair of the Felton Program Committee.

#### **Letter from the President & CEO**

Our 2023 Annual Report highlights a year of programmatic and client successes. It is an account of life affirming outreach and service to equip individuals and families with resources needed to flourish and lead resilient lives. The compassion, professionalism, and commitment of Felton's collaborative team of administrative and client facing staff, were the driving force behind expanded service capacity this year. Our programs for community members experiencing a mental health crisis expanded to serve survivors of suicide, as well as, family and friends who

mourn that loss. Justice services programs have expanded to include transitional housing for justice-involved, transitional age youth, adults, and veterans.

By any measure, Felton Institute is a leader in social services and community building. I am inspired by the legacy of our historic organization that promotes successful outcomes for so many. More importantly, I am encouraged and humbled by the fact that we continue to expand this transformative work.

#### **Letter from Felton's Board Chair**

Felton Institute shined in 2023. From community-building to removing barriers, to providing compassion and empathy, we put community first. Our organization was founded on the ideals of community engagement and fostering programs and services that provide critical support to individuals and their families.

I'm honored to be part of a legacy that fosters hope and dignity in times of hardship and strife. Our innovative, evidence-based social services respond to the needs of under-resourced communities and empowers individuals and their families to lead healthy and fulfilling lives. I have immense gratitude for the hard work and dedication of our unwavering leadership and talented workforce who show up every day to make a difference in the lives of so many.

I look forward to another year filled with success, growth, and supporting all we serve.

**Al Gilbert,**President and CEO of Felton Institute

**Dr. George Woods,**Felton Institute Board Chair

## **Felton Leads Community Engagement**

Felton Institute is committed to strengthening individuals, families, and the community through providing innovative and compassionate care. Finding solutions and empowering all we serve is reflected in the work we do.

#### **Felton Flourishes**

Our innovative and comprehensive services are comprised of 6 divisions: Children, Youth, Family & Transitional Age Youth; Adult; Justice Services; Senior; Early Psychosis; Training, Research & Evaluation. Through these divisions, we responded to the needs of individuals, families, and the community by providing a lifeline to them. From providing support to survivors of suicide loss, to providing resources to justice-involved individuals, to responding to the mental health needs of the community, we continue to uplift all we serve.

We expanded our services, boasting over fifty programs serving those impacted by the justice system, individuals struggling with mental health, preparing children for educational success, providing older adults with critical resources, and more. In addition to program expansion, Felton has grown to a workforce of nearly 500 employees as well as extending its geographic reach to 6 Bay Area counties that include San Francisco, Marin, Alameda, San Mateo, Contra Costa, and Monterey counties.

**PHOTO:** At the heart of our work is the belief that individuals and families in crisis must have access to services and resources to help them build on their inherent strengths and develop self-sufficiency.



#### Who We Serve

Our programs focus on the needs of low-income families, children, the elderly, ethnic minorities, justice-impacted individuals, and people living with mental and physical disabilities. From 2022 – 2023 we served **68,415** clients across **58** mental health and social services programs. Our demographic highlights include:

- 63% Clients Below the Poverty Line
- 70% Racial and Ethnic Minorities
- 52% Female clients
- 1% Nonbinary,
   Gender Non-Conforming,
   Gender-Neutral & Transgender

In addition to programmatic and geographic growth, we also grew financially. We went from \$6,981,495 to \$9.682.582 total net assets.

#### Highlights of Our New Programs

## **Angelo Quinto Community Response Team Responds to Community Needs**

Angelo Quinto Community Response Team (AQCRT) works in collaboration with the City of Antioch, Antioch Police Department, and local community-based organizations, to provide a 24/7 non-police response to low level, non-life threatening, 911 calls. Felton was unanimously selected by Antioch City Council to launch the city's first, as well as Contra Costa County's first, 24/7 community response team. AQCRT supports the community by engaging the community. Fostering successful outcomes for those experiencing a mental health crisis, AQCRT empowers Antioch residents by supporting long-term prevention services and community conflict mediation.

## **Local Outreach Provides a Lifeline to Survivors of Suicide Loss**

Local Outreach to Suicide Survivors (LOSS) provides resources and connections to suicide survivor support groups for those who have lost a loved one to suicide. LOSS provides resources, support, connection, and understanding immediately after a suicide loss and for the months and years that follow. The LOSS team is primarily made up of other survivors of suicide and can serve as a guidepost for the newly bereaved in their process of grief and recovery.

**PHOTO ABOVE:** Felton's community-based programs make meaningful improvements in the lives of community members while advancing public safety and well-being.

## Crossroads to Hope (C2H) Activating Hope Through Housing

Crossroads to Hope (C2H) is a residency program for individuals with justice-involved backgrounds. Activating hope through housing, Crossroads to Hope (C2H) provides 6-month housing residencies, on-site case management services, and programming for individuals with justice-involved and mental health backgrounds. The program strives to help residents build a support network, access communities, resources, and establish long-term stable housing.



## **Executive Leadership**

Alphabetical by last name, after CEO



Al Gilbert

President and Chief Executive Officer (CEO)



**Liz Dalmacio-Julien**Chief People Officer (CPO)



**Marvin Davis**Chief Financial and Operations Officer (CFOO)



**Yohana I. Quiroz, Ed.D.**Chief Operations Officer (COO)

## **Senior Leadership**

Alphabetical by last name



**Sarah Richardson Baker**Director, Communications and Community Engagement



**Adriana Furuzawa**Division Director, Early Psychosis Services



**Robin S. Ortiz, Ph.D.**Director, Business Development



**Curtis Penn**Division Director, Justice Services



**Biwesh Pradhan**Director, Information Technology (IT)



**Cathy Spensley**Division Director, Senior Services



## **Our Vision**

Drive positive and sustainable community led change where all have equitable access to innovative, high-quality, evidence-informed services.

## **Our Mission**

Rooted in equity, Felton Institute transforms quality of life and promotes social justice to accelerate community led change.

**PHOTO:** AQCRT makes meaningful improvements in the lives of community members while advancing public safety and well-being.

## **Our Site Locations**

July 1, 2022 - June 30, 2023



#### **Program Site Offices**

Responding to the belief that those in crisis must have access to social services, operations and offices are spread across six counties:
Alameda, Monterey, Marin, San Francisco, San Mateo, and Contra Costa.

#### **Wide Array of Social Services**

Our services are comprehensive with an emphasis on the needs of low-income families, children, the elderly, ethnic minorities, justice impacted individuals, and people living with mental and physical challenges.

### Who We Serve

70% Racial and Ethnic Minority Groups

63% Annual Income Below the Poverty Line

52% Identify as Female

**Identify as Male** 

1% Nonbinary, Gender Non-Conforming Gender-Neutral & Transgender

#### **Our Program Data**

Leading with compassion and care, our life-changing services respond to the needs of individuals and families. Our programs encompass a diversity of clients, reaching across ethnic, economic, cultural, and linguistic demographics.

68,415

**Clients Served** 

58

Mental Health & Social Service Programs

6

**Program Divisions** 

14

#### **Staff total languages**

English, Spanish, Cantonese, Mandarin, French, Tagalog, Portuguese, Japanese, Russian, Taishan, ASL, Arabic, Vietnamese, and Hindi.

This overview is based solely on programs who collected and reported data for fiscal year 2022-2023.













Adults	3
Conjora	4

## **Our Life Transforming Programs**

Programs active between July 1, 2022 - June 30, 2023

#### CHILDREN, YOUTH, FAMILY, AND TRANSITIONAL AGE YOUTH (CYFTAY) SERVICES DIVISION

Resilient Roots: Strengthening Families, Empowering Communities

CYFTAY services are designed to foster holistic development and resilience among children, birth to six years old, and their families. We offer mental health services for youth and wrap-around family support, workforce development and social services.

#### Early Care & Education Programs (ECE)

- Child and Adult Care Food Program (CACFP)
- ECE- Family Developmental Center (FDC),
   Ages: Birth 6 Years
- ECE- Felton Learning Center (FLC), Ages: 2.9 – 6 Years - closed Aug 2022
- ECE- Martin Luther King Center (MLK), Ages: 2.9 – 6 Years
- ECE- Sojourner Truth Center (STC), Ages: Birth – 3 Years
- ECE- Solmar Learning Center (SLC),
   Ages: Birth 5 Years

## Early Intervention & Inclusion Programs (EII) Ages: Birth-5 Years

- Early Intervention & Inclusion Programs,
   Ages: Birth 3 Years
- Felton Early Autism Program (FEAP),
   Ages: Birth 3 Years

#### Family Support Programs (FS)

- Healthy Families, Healthy Lives "Familias Sanas, Vidas Sanas" Wellness Program
- Teen Resources to Achieve Positive Practices (T-RAPP)
- Teenage Pregnancy and Parenting Program (TAPP)
- Young Family Resource Center (YFRC), Under 24 Years
- Felton's Family Resources Centers (FFRC)
   All ECE sites

#### Mental Health Programs (MH)

• Full Circle Family Program (FCFP)

#### Workforce Development Program (WD)

• ECE - Realizing Employment And Creating Hope (ECE REACH)

## ADULT AND TRANSITIONAL AGE YOUTH (TAY) SERVICES DIVISION

Empowering Clients with Life-Changing Resources

Felton's Adult and Transitional Age Youth Services deliver an array of innovative and comprehensive programs. We provide clients with mental health support, resources, crisis intervention, and supportive housing; promoting psychological and physical wellbeing.

- Early Intervention and Eviction Assistance Program (EAP)
- Local Outreach to Suicide Survivors (LOSS)

PHOTO (right) BELOW: The Salesforce Tower in San Francisco joined Felton Institute in honoring Mental Health Awareness Month by participating in the 'Light Up Green' campaign.

#### **Adult Mental Health Programs**

- Adult Full Service Partnership (FSP)
- Adult Intensive Case Management (ICM)
- Deaf Community Counseling Services (DCCS)
- Transitional Age Youth Acute Linkage (TAL)
- Transitional Age Youth Full Service Partnership (TAY FSP)

#### San Francisco Suicide Prevention (SFSP)

- SFSP Crisis Line
- SFSP Lifeline 988
- SFSP Drug Relapse Line
- SFSP After Hours and Weekends Department of Public Health (DPH) Behavioral Health Access Line and Central Coast Crisis Line
- SFSP HIV/AIDS Nightline, Local and National and Text
- SFSP Crisis Text and Chat, and Youth Crisis Text and Chat
- SFSP Youth Risk Reduction Program, in partnership with San Francisco Unified School District (SFUSD)
- SFSP Community Outreach & Education Program with San Francisco Community Partners
- SFSP Peer Grief Support Group

#### **Bayview Community Programs**

Hope House HUD Supportive Housing

- Hope House for Veterans Supportive Housing
- Bayview Drop-In Center
- Mother Brown's Kitchen
- Pier 94 RV Village
- Bayview Safe Sleep Site





**PHOTO (right) ABOVE:** Serving clients with compassion and care, San Francisco Suicide Prevention (SFSP) provides a 24/7 suicide prevention hotline, education, assistance, and intervention to those experiencing a mental crisis.

#### **JUSTICE SERVICES DIVISION**

Forging a Pathway to Stability

By collaborating with various local agencies and officials, Felton provides rapid response, community-driven engagement, service linkage, and relationship-building assistance to under-served and underrepresented communities. Focus is given to those who are insecurely housed and justice impacted.

- Angelo Quinto Community Response Team (AQCRT)
- Crossroads to Hope (C2H)
- Center of Reentry Excellence (CORE)
  - closed March 2023
- Felton Engagement Specialist Team (FEST)
- Felton Street Case Management Team (FSCM)
- Mission to Motivate (M2M)
- Reentry Engagement Program (REP)
- Success: Movement from Incarceration (SMI)
- Supporting Treatment and Reducing Recidivism (STARR)
- Young Adult Court (YAC)

#### **SENIOR SERVICES DIVISION**

Championing the Needs of Older Adults

Specializing in mental health, workforce development, and community engagement, along with other aging services, Felton's Senior Division helps older adults flourish in their communities with dignity, security, and a high quality of life.

- BeneFITS 2 Work (BFITS)
- Case Management for Alameda County (APS)
- Case Management for Older Adults and Adults with Disabilities (DAS)
- Community Liaisons
- Flexible Subsidy Housing Program
- Information, Referral, and Assistance Program (IR&A)
- San Francisco Long-Term Care Ombudsman Program (LTCO)
- Tech Squad

#### **AmeriCorps Seniors Programs**

- Senior Companion Program (SCP)
- Foster Grandparent Program (FGP)

#### **Older Adult Mental Health Programs**

- Intensive Case Management (ICM)
- Outpatient Mental Health Services (OMH)
- Older Adult Full Service Partnership (FSP)
- Older Adult Service Team (OAST)

## Senior Community Service Employment Program (SCSEP)

- SCSEP Back 2 Work (B2W)
- Senior Community Service Employment Program (SCSEP), San Francisco
- Senior Community Service Employment Program (SCSEP), Marin
- Senior Community Service Employment Program (SCSEP), San Mateo
- Senior Community Service Employment Program (SCSEP), Visitacion Valley

#### **Visitacion Valley Seniors**

- Visitacion Valley Senior Health & Wellness
- 66 Raymond Community Services

**PHOTO (right) BELOW:** We uplift quality of life for all our clients and promote social justice to accelerate community-led change.

#### **EARLY PSYCHOSIS SERVICES DIVISION**

Intervening Early and Focusing on Recovery

Innovative, evidence-based programs to diagnose and treat early psychosis and bipolar disorder. We provide screening and treatment to adolescents and young adults so they can learn skills to manage symptoms, focus on recovery, and reach their full potential.

#### **Early Psychosis Services Division**

- (re)MIND® / BEAM Alameda
- (re)MIND® Marin
- (re)MIND® Monterey
- (re)MIND® / BEAM / BEAM UP® San Francisco
- (re)MIND® / BEAM / (re)MIND® Alumni San Mateo

## TRAINING, RESEARCH AND EVALUATION (TRE)

Pioneering New Strategies for Staff Development in Social Work

Professional development and continuing education for providers in all roles are offered to agencies in California and the nation - evidence-based/evidence-informed, best practices.

- Behavioral Health Training Workshops
- Clinical Internship
   Training Program
- Uniquely Designed Training Academies



**PHOTO (right) ABOVE:** Felton's SCSEP program empowers older adults through transformative opportunities.

## **Community Engagement**







2 Site F'A Notch Above'







#### 1 Taiwanese Delegation:

Felton had the honor of hosting the Taiwan Delegation at the Sutter office in San Francisco where we showcased our senior services and commitment to wellness care for all ages.

#### 2 'Site F'A Notch Above':

Bay Area barber and owner of LUXGROOM, Notch Taplett, gave residents at Site F haircuts and grooming services, giving them a new look that boosted their confidence and self-esteem.

#### 3 SFSP at Pride

San Francisco Suicide Prevention (SFSP) tables at San Francisco Pride each year providing community outreach. SFSP provides 24/7 emotional support on our confidential hotlines, educational trainings, and grief support for loss survivors.

#### 4 Light Up Green

For Mental Health Awareness Month, we partnered with the Salesforce Building and Jim Campbell Studio to help raise awareness for mental health by lighting up the Salesforce Tower green.

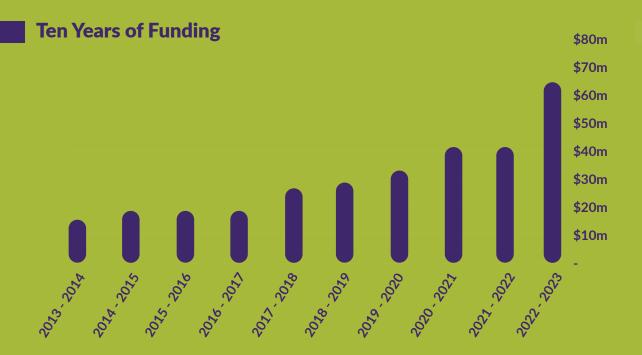
#### 5 Korean Delegation

Felton had the honor of hosting the Korean Delegation. Spotlighting our incredible senior services across the Bay Area, we took the delegation on a tour through Sagebrook Senior Living in San Francisco.

#### **6 AQCRT Ribbon Cutting:**

The City of Antioch held a ribbon cutting ceremony to welcome Felton's Angelo Quinto Community Response Team (AQCRT) to the community. AQCRT provides a 24/7 non-police response to low-level, non-life threatening, 911 calls.

## **Making a Measurable Difference**

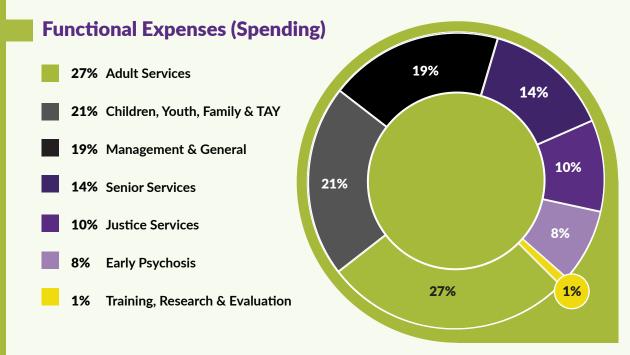


#### **Statement of Activities**

	2022	2023
Total Revenue & Support	\$41,536,149	\$62,121,342
Total Expenses	\$41,152,810	\$59,420,255
Change in Net Assets	\$383,339	\$2,701,087

## **Financial Statement**

#### **Year Ending June 2023**



#### **Statement of Financial Position**

	2022	2023
Total Assets	\$17,837,214	\$31,140,767
Total Liabilites	\$10,855,719	\$21,458,185
Total Net Assets	\$6,981,495	\$9,682,582
Total Liabilites & Net Assets	\$17,837,214	\$31,140,767

# Felton and Our Value of Diversity

In 2023 Felton Institute's workforce consisted of **700** individuals, including:

**495** Employees

**51** Older Adults in SCSEP

**31** Contractors

**123** Volunteers



(32%) Black or African American



23% White

Other

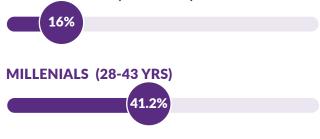
Native Hawaiian/
Pacific Islander (NHPI)

American Indian and
Alaska Native
or Multiracial

Diversity report as of June 30, 2023.

#### **Employees By Age Group**

**GENERATION Z (18-27 YRS)** 



**GENERATION X (44-59 YRS)** 



**BABY BOOMERS (60-78 YRS)** 



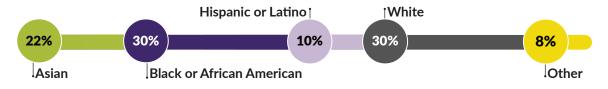
**SILENT GENERATION (79-96 YRS)** 



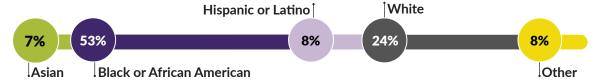


#### **Employee Ethnicity By Division**

#### **ADMINISTRATION**



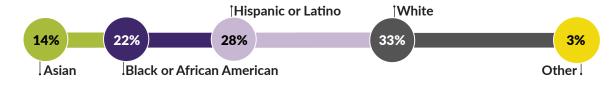
#### **ADULT SERVICES**



#### CHILDREN, YOUTH, FAMILY, AND TRANSITIONAL AGE YOUTH (CYFTAY)



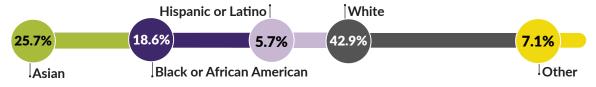
#### **EARLY PSYCHOSIS**



#### **JUSTICE SERVICES**



#### **SENIOR SERVICES**



## **Board of Directors**

Officers



**Dr. George Woods** 

Board Chair Member since Jan. 2022



**Tamara Steele** 

Board Vice Chair Member since Oct. 2020



**Kathy Neal** 

Board Secretary Member since Mar. 2021





**Susan Bobulsky** 

Member since Jun. 2018



**Dr. Oliver T. Brooks** 

Member since Mar. 2022



**Daniel Costello** 

Member since Sept. 2021



**Clifford Nalls** 

Member since Apr. 2022



**Peter Rojo** 

Member since Jun. 2019



**Deborah Wafer** 

Member since Mar. 2022





## **Credits**

#### **Photo Credits**

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